





# Workshop: Session 2

# Introduction to Stakeholder Network Analysis

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https://www.qub.ac.uk/sites/who/







## **Session 2 - Objectives:**

- Steps involved in conducting a Stakeholder Network Analysis
- 2. Survey development
- 3. Analysing and visualising the data
- 4. Interpreting the data

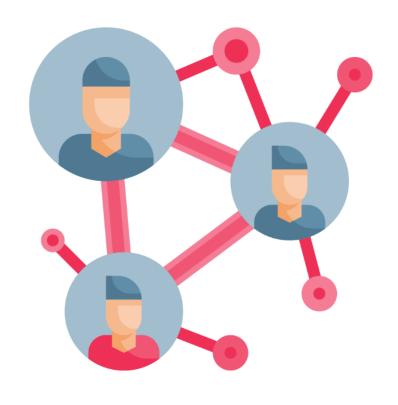
### Overview:

- 1. Recap of Session 1
- Steps involved in conducting a Stakeholder Network Analysis
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- 6. Q&A

## The stakeholder

 Individuals or organisations with an interest in the outcome of an intervention or project





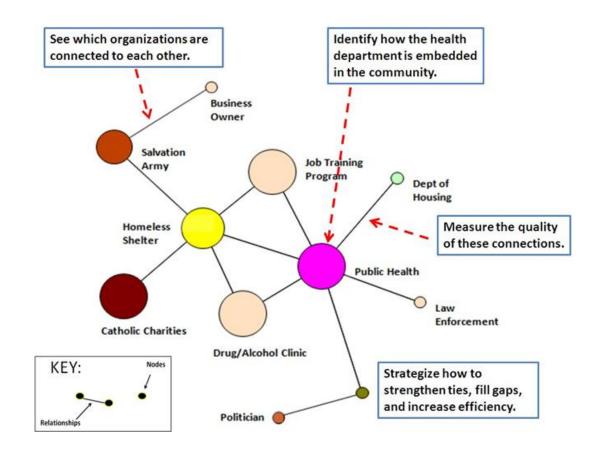
# What do we mean by a "stakeholder network"?

COMPLEX SYSTEMS AND NETWORK
SCIENCE FOR PREVENTION AND CONTROL
OF NONCOMMUNICABLE DISEASES

A WHO COLLABORATING CENTRE
FOR RESEARCH AND TRAINING

**Definition:** The interactions between individuals or organisations or stakeholders in different settings.

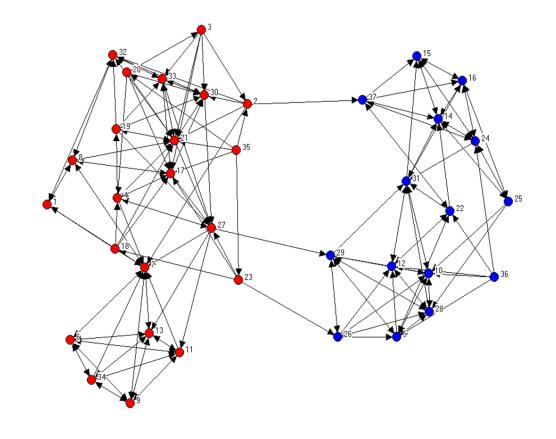
Stakeholder network analysis (SNA) provides a set of theories, techniques and tools useful for understanding a broad range of behaviours as people and organisations interact with others.



# Visualisation of a network

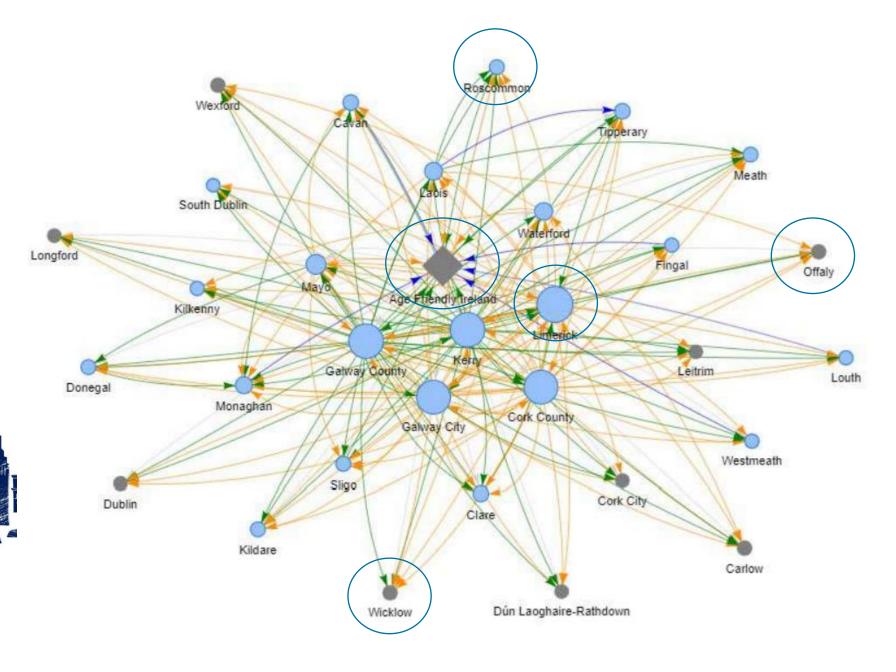


- People (or organisations/groups) are represented as *nodes*
- Relationships are represented as *ties*: colleagues, exchange of information
- Stakeholder Network
   Analysis: allows analysis using tools of mathematical graph theory



# Visual representation of the Age Friendly Ireland web of relations

National programmes for age-friendly cities and communities A guide

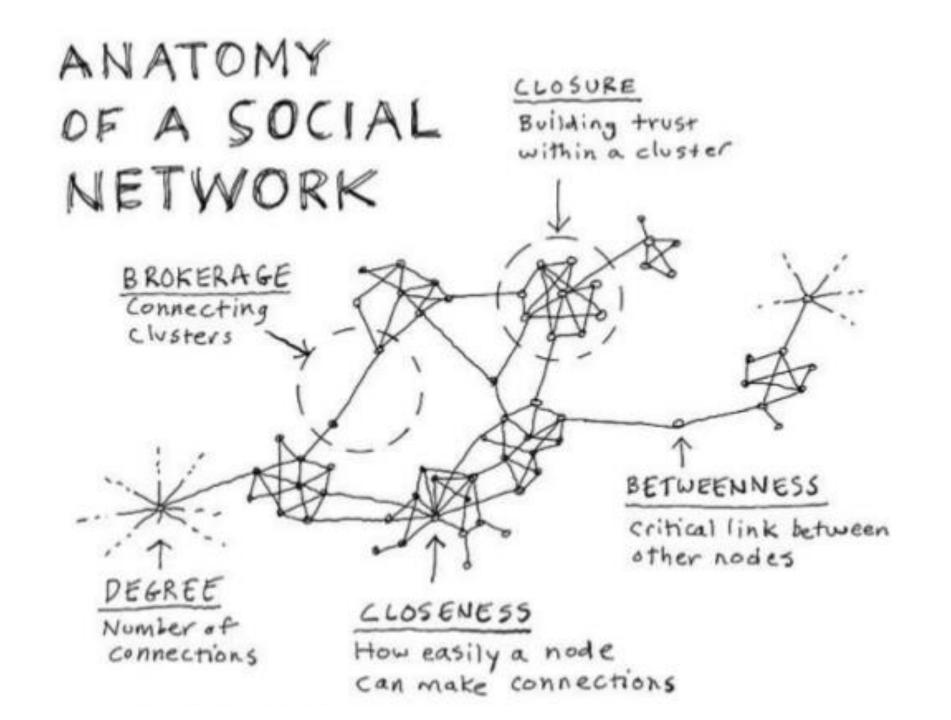


https://iris.who.int/bitstream/handle/10665/366634/9789240068698-eng.pdf?sequence=1

# Core Dimensions of Connectivity in Public Health Collaboratives

Dimension	Measures						
Membership	Organizational identification by name, type, and other organizational characteristics (e.g. size, mission of organization)						
Network Interaction	Network patterns and positions identified by subgroups, key players, etc.						
Role of HD	Convener/facilitator vs. equal member						
Frequency of Interaction	Types and levels of communications among members						
Organizational Value to the Collaborative	Power, involvement, resources						
Trust	Reliability, shared belief in mission, opportunity for frank discussion						
Reciprocity	Evidence of mutual exchange of resources						

Varda et al. Core dimensions of connectivity in public health collaboratives. J Public Health Management Practice 2008.



# Stakeholder network analysis toolkit



- <a href="http://stakeholdernet.org/">http://stakeholdernet.org/</a>
- Survey Tool and Network Analysis
- Creating and completing a simple survey
- Survey analysis
- Creating people and organisations
- Creating a network survey
- Network analysis (examples of brokerage, closure, isolation)

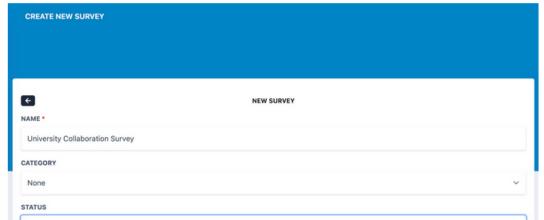
#### Stakeholder Net

#### Creating a new survey

Quickly and easily get started with Stakeholder Net.

#### Create a new survey

- 1. Log in to Stakeholder Net and click on SURVEYS from the left-hand side menu.
- 2. Click on the + symbol on the top right-hand side of the SURVEYS page.
- 3. Give the survey a name and set the STATUS to Draft.
- 4. Click the CREATE SURVEY button.



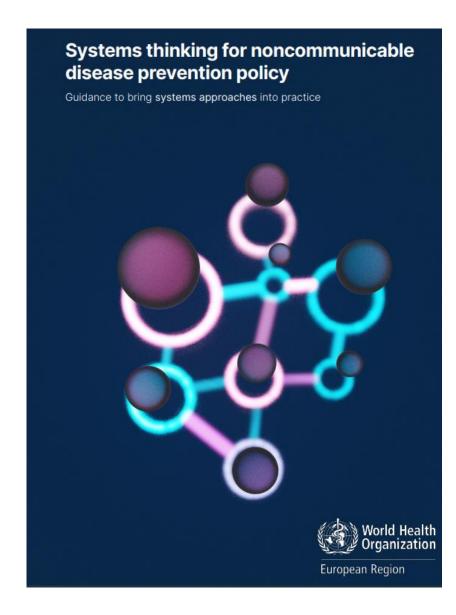


Table 4. Costs and benefits of systems approaches throughout the NCD prevention policy cycle

Approach		Research with a sys- tems lens		Cognitive mapping	АВМ	SDM	CLD	GMB	Network analysis	QCA
Systems approaches in action (page numbers)	Problem identification and policy analysis	25	26	27	28	29, 30				
	Policy development					32	33	34	35, 36	
	Policy implementation	38-40								
	Policy monitoring, enforcement and evaluation					42		43	44	45
Resources required	Time and cost									
	Access to stakeholders									
	Other data									
	Computer resources									
	Methodological expertise									
	Stakeholder understanding of systems thinking									
Benefits .	Process easy to communicate (transparency)									
	Results easy to communicate (interpretability)									
	Provides quantitative estimates of policy impact									
	Supports consensus-building									
	Spatial representation									
	Temporal representation									
	Handling uncertainty									

For resources requirements: red: high; orange: medium; green: low.

For benefits: red: low; orange: medium; green: high.







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